1	
2	
3	
4	
5	MINUTES FOR THE BOARD OF DIRECTORS MEETING
6	OF THE
7	LOUISIANA ECONOMIC DEVELOPMENT CORPORATION
8	HELD AT
9	LOUISIANA STATE EMPLOYEES' RETIREMENT SYSTEM BUILDING,
10	FOURTH FLOOR BOARD ROOM
11	8401 UNITED PLAZA BOULEVARD
12	BATON ROUGE, LOUISIANA
13	ON THE 15TH DAY OF AUGUST, 2014
14	COMMENCING AT 9:39 A.M.
15	
16	
17	
18	REPORTED BY: ELICIA H. WOODWORTH, CCR
19	
20	
21	
22	
23	
24	
25	



COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	Appearances of Board Members Present:
2	
3	A.J. Roy
4	Alden Andre
5	Susan Tham
6	Cal Simpson
7	Quentin Messer
8	Jay Rousseau
9	Harry Avant
10	
11	Staff members present:
12	Daria Vinning
13	Brenda Guess
14	Christian Pennington
15	Susan Bigner
16	Bob Cangelosi
17	Steven Baham
18	Anne Villa
19	Frank Favaloro
20	
21	
22	
23	
24	
25	



1	MR. ROY:
2	Call to order the meeting of the Board
3	of the Louisiana Economic Development Corporation.
4	Rollcall, please.
5	MS. VINNING:
6	A.J. Roy.
7	MR. ROY:
8	Here.
9	MS. VINNING:
10	Jay Rousseau.
11	MR. ROUSSEAU:
12	Here.
13	MS. VINNING:
14	Alden Andre.
15	MR. ANDRE:
16	Here.
17	MS. VINNING:
18	Quentin Messer.
19	MR. MESSER:
20	Here.
21	MS. VINNING:
22	Natin Kamath.
23	(No response.)
24	MS. VINNING:
25	Cal Simpson.



1	MR.	SIMPSON:
2		Here.
3	MS.	VINNING:
4		Robert Stuart.
5	(No	response.)
6	MS.	VINNING:
7		Susan Tham.
8	MS.	THAM:
9		Here.
10	MS.	VINNING:
11		Harry Avant.
12	MR.	AVANT:
13		Here.
14	MS.	VINNING:
15		Louis Reine.
16	(No	response.)
17	MS.	VINNING:
18		We have seven members of out 10. We
19	have a quorum.	
20	MR.	ROY:
21		Very good.
22		I'll ask everyone to please silence
23	their cell phone	es.
24		The first order of business is the
25	approval of the	minutes of the LEDC meeting of July the



1	18th.	
2		What is the pleasure of the Board?
3	MR.	SIMPSON:
4		Move to approve.
5	MR.	ROY:
6		Motion for approval as presented.
7	MR.	MESSER:
8		Second.
9	MR.	ROY:
10		Second.
11		Any discussion?
12	(No	response.)
13	MR.	ROY:
14		Hearing none, all in favor, "aye".
15	(Ser	veral members respond "aye".)
16	MR.	ROY:
17		All opposed, "nay".
18	(No	response.)
19	MR.	ROY:
20		Without objection.
21		Next order of business, as per the
22	Board's request	at the last meeting, is an update on
23	inhouse approval	ls that have taken place. Who's going to
24	update us on Oxl	Lean Manufacturing?
25	MS.	GUESS:



2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

I'll go ahead and do that.

As requested from last month's meeting about bringing the Board up to date on any loans that we may have approved outside of the Board, action that took place in our inhouse approval, and since last month's meeting, we had only one that has been approved and that was Oxlean Manufacturing. It was presented to our internal committee on July 22nd. The loan officer was Christian Pennington, and that loan was a \$250,000 line of credit, for which we guaranteed 75 percent, which resulted in our guaranty of 187,500. The loan was First National Bank of Louisiana, and it was one of the newer banks that we had to come on Board that were working with us in our Loan Guaranty program. They will create 33 new jobs and will retain 14 additional jobs that they have currently, and the line will be to support a revolving line of credit for purchases of inventory.

As you can see, as we mentioned to you, the members that were present on the committee were Anne Villa, Robert Cangelosi, Quentin Messer, Steve Baham, Christian Pennington, Shamelda Pete and Susan Bigner. The only item that's missing in here is an actual approval sheet that is routed for each of the members of the committee to sign off on, and I believe Christian does have it.



TORRES REPORTING & ASSOCIATES, INC.

1	MR. PENNINGTON:
2	It was in the file, which would be
3	MS. GUESS:
4	Locked up in my office.
5	MR. PENNINGTON:
6	locked up in your office.
7	MS. GUESS:
8	I was going through some files. So, to
9	let you know, this is the same package that we present
10	to the Board. It's just because they fall within that
11	smaller dollar amount that we can do inhouse that there
12	was an approval done.
13	MR. ROY:
L4	Very good. Any questions from the
15	Board? Comments?
L 6	(No response.)
L7	MR. ROY:
18	Thank you.
19	The next order of business is under the
20	Small Business Loan & Guaranty Program, D&L Chad. This
21	has something to do with me. I have a conflict, and I
22	just want to state that I also want to ask counsel for
23	the Board officially for the public record, that under
24	the public record under the current state of the law,
25	I am allowed to be on the Board as long as I recuse



1	myself. Is that
2	MR. CANGELOSI:
3	Yes, sir, that's correct.
4	MR. ROY:
5	Further, I'd like to state for the
6	record that traditionally, when they changed the law,
7	which they did over the last few years, we did not
8	our bank did not want to submit any deals with LEDC. I
9	still thought that it was a problem until I was
10	approached by Brenda, and she says, "Would you please
11	fill out some applications and make some requests?" And
12	the thought was that if I did that, that would
13	because I represent the banking industry, that that
14	would be a good sign, a good show of confidence in our
15	programs, and so we have, I think, one other deal on the
16	books and this is the second one. But I want the Board
17	to know that I also want the Board to know to please
18	scrutinize this deal as you would any deal, perhaps even
19	more so than every one you do. I'm going to go out of
20	the room. I'll turn it over the Vice Chairman, Mr.
21	Andre.
22	MR. ANDRE:
23	Okay. Can the principals come forward,
24	please.
25	MR. PENNINGTON:



1	Good morning.
2	MR. ANDRE:
3	Mr. Miller, would you join us?
4	And who's representing
5	MR. PENNINGTON:
6	Bo Miller right here.
7	MR. MILLER:
8	Bo Miller, Cottonport Bank.
9	MR. PENNINGTON:
10	I would like to introduce everyone.
11	This is Mr. John David and his daughter, Ms. Lisa
12	LeBlanc, and son-in-law; is that correct?
13	MR. LEBLANC:
L4	Right.
15	MR. PENNINGTON:
L 6	They are representing the business, D&L
L7	Chad.
18	I am excited about this project. I
19	think this project is exactly what the Small Business
20	Guaranty program was designed to do. It's a
21	family-owned grocery store, and they'll be building a
22	new grocery store in St. Francisville.
23	Cottonport Bank is requesting a loan
24	guaranty on a loan of 2.374, and the loan guaranty will
25	be 1.5-million needed for construction of the new store



2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

in St. Francisville, like I already mentioned. Like I said, it's family-owned. It was founded in 1989 by Mr. David, D&L Chad was.

This is going to create 12 new jobs, and it's going to retain 30 jobs from the other store. And Mr. David is the majority owner of the business, as well as LeBlancs. Basically there's a lot of moving parts to this loan. Essentially what we'll be guaranteeing is the building of the building. It's going to be a brand new building going up in St. Francisville right next to the Best Western on Highway 61, if you're familiar with the area. There will also be an SBA-guaranteed loan in conjunction with this one. We will not guaranty any portion of that loan. And, also, there's another 1.54-million loan in addition to this one, which we will not be guaranteeing a portion of that, either.

It's going to be a term loan. It's going to be interest only for the first -- during the construction and term period. After that, it will -- and for the first year over 20 years, then after that, for the next 48 months, it will be amortized over a 15-year period and the rate will reset every five years.

The building is going to be a 35,000-square-foot building grocery store, and our collateral is going to be personal -- at the 5452 Live



Oak Center land. And the staff recommends approval of 1 2 the request for the loan guaranty not to exceed 1.5-million or 63.16 percent of the loan for 3 4 2.373-million, assuming any bank or financial costs, utilizing SSBCI funds from the Louisiana Small Business 5 6 Loan Guaranty program, subject to the bank's commitment letter and the following terms and conditions: 7 8 may charge a maximum interest rate up to five percent above New York Prime, fixed or variable rate, the in 9 10 solido personal guaranty of Mr. John David, Mr. Michael LeBlanc, Ms. Lisa LeBlanc, Mr. Richard Jarreau and 11 12 Mr. Darryl David, the corporate guarantees of Bazoons, 13 LLC or Audubon Market, LLC, the first collateral 14 mortgage on the building to be constructed at 5452 Live Oak Center, St. Francisville. Collateral acquisition 15 16 will include a valid real estate appraisal and/or a list 17 of all purchases with serial numbers, receipts, copies 18 of invoices with purchase prices. Collateral-to-loan 19 ratio must be one-to-one coverage. Borrower shall 20 provide insurance coverage on collateral with Cottonport 21 Bank and LEDC named as a loss payee. LEDC will share a 22 pro rata position with the bank on collateral securing 23 this loan. Subordination -- borrower shall provide insurance -- subordination of all existing stockholder 24 debt and future stockholder debt to the bank and LEDC 25



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com
1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

for the period of LEDC's involvement. Additionally, cessation of all portions of long-term debt payments of the stockholders and a moratorium of future stockholders which may be reinstated with written approval of the bank and LEDC. Forty-eight hours prior to closing, the bank shall provide all closing documentation for review to LEDC legal staff. Upon closing, the bank shall provide LEDC with copies of loan closing documents, recording data and acknowledgements evident and all other documents requested under general terms and conditions of the loan commitment letters. Presentation of documentation appropriate for the legal structure of the borrower certifying the business is legally entitled to do business in the state and is currently in good standing. The principal shall be paid monthly following the construction phase of loan. Thereafter, principal and interest shall be paid monthly on a term loan. LEDC's loan quaranty terminates five years from the approval date. For the first year, company prepared financial statements on the business are due on a quarterly basis within 10 days of the end of the period. There are to be forwarded to the bank, including a balance sheet and income statement, CPA compiled statements prepared in conformance with Generally Accepted Accounting Principles are due within 90 days



Torres Reporting & Associates, inc.

COURT REPORTING & LITIGATION SERVICES
www.torresreporting.com
1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

2

3

4

5

6

7

8

9

10

11

12

13

15

16

17

18

19

20

21

22

23

25

herein. The bank will review all statements received and forward copies with comments to LEDC as needed. the remaining three years, on an annual basis, borrower will provide the bank with CPA compiled financial statements prepared in conformance with GAAP. addition, personal financial statements, federal tax returns and renewal of the insurance necessary to protect the bank and LEDC are to be forwarded to the bank annually. The bank will review this information and forward copies with comments to LEDC as needed. There shall be no draws, bonuses, dividends, employee advances or director's fees paid to the company officers, stockholders or owners, except where allowed 14 by the bank, during the term of the LEDC quaranty. material fund gap that exists and is determined detrimental to the startup and the continuity of the company's operation must be resolved prior to loan The bank shall report to LEDC the current loan closing. status by subsequent due date, et cetera, prior to the 25th monthly. The loan has not been made in order to place under the protection of the approved state program, prior debt that is not covered under the approved state program and that is or was owned by the borrower to the financial institution lender or to an 24 affiliate of the financial institution lender.



Torres Reporting & Associates, inc.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	of disclosure ownership form or written statements
2	indicating names of board members and stockholders,
3	other than the loan portion stated in the credit
4	memorandum submitted to LEDC. The loan is not a
5	refinancing of a loan previously made by the borrower or
6	the financial institutional lender or an affiliate to
7	the financial institutional lender. All conditions
8	listed by the bank and LEDC for closing for the loan
9	must be met within 90 days of LEDC's decision, i.e.,
10	November 13th, 2014, or the next subsequent Board
11	meeting by the expiration of the bank's commitment
12	letter, or LEDC's guaranty commitment may be withdrawn.
13	The LEDC guaranty commitment is being extended based
14	upon the financial information submitted. Any material
15	adverse change of the financial conditions of the
16	company, principals or guarantors prior to closing may
17	cause withdrawal of LEDC guaranty commitment.
18	Any questions on the nature of
19	MR. SIMPSON:
20	Before we deliberate, I would like to
21	hear from the bank representative, please.
22	MR. MILLER:
23	Just like Christian said first, I'd



process.

24

25

Torres Reporting & Associates, inc.

like to thank everyone. It's been a very smooth

I've worked with LED guaranty programs before,

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

and this has been a very smooth process, been a great team effort. But addressing the question, like Christian said, we are applying for the total loan today we're asking for is 2.375-million, but we're asking for a \$1.5-million guaranty from LEDC. It is a construction loan to complete their new store off Highway 61 and Commerce Street in St. Francisville.

Mr. David and the LeBlancs have been in the grocery store business in St. Francisville. Mr. David has over 40, maybe even 50 years of grocery store experience. The opened their first store in 89, Feliciana Market off of Jackson Street. They have the opportunity to open their second store in St. Francisville off of Highway 61 close to that other store. That one goes -- D&L Chad has the holding company for their stores personally, so you heard Christian reference a corporate guaranty of Bazoons, Incorporated. That's the operating store for their second store, which they opened in 1999. So Bazoons, Incorporated will corporately guaranty this note, too. The Bazoons store, which is off Highway 61, is their bigger store, will remain open. Their first original store that was open in '89 will eventually close. That's off of Jackson Street, and the new Audubon North store will take the place of that one. The old store,



2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

which is closing, has roughly 14, 15,000 square feet, and the new store has roughly 35,000 total square feet. That's not total sales floor. This is, you know, that's the total square foot. They do have a target date for possibly January 2015 opening. Audubon Marketing, LLC will be the operating entity for this store and will also sign a corporate guaranty for this note.

So we believe in the strong, historical skills from D&L Chad and Bazoons that this is a good loan, also with the strong personal guarantees from the owners. This is going to be a good loan and asset to the community of St. Francisville.

MR. ANDRE:

Is this your first deal with this company, or have you had a banking relationship with them before?

MR. MILLER:

This my first relationship with them.

Our senior vice president, which is Jeff Plauche, is

from St. Francisville and has been living there since, I

believe, 1981 and has been going to LeBlancs and Davids

since then. I mean, he still lives in St. Francisville,

so that's how we first had that opportunity. And, also,

Mr. David lives in New Roads, which is -- you know, we

have a Cottonport Bank in New Roads, so we are familiar



1	with all of the parties.
2	MR. ANDRE:
3	Questions of the Board or comments?
4	MR. SIMPSON:
5	I've got a question for counsel. Blue
6	Bell is a vendor for them, so they're a customer of
7	mine, would that have any relevance with me being here?
8	MR. CANGELOSI:
9	I think it would I don't really
LO	believe you have a real conflict of interest, but I
11	always say, to avoid the appearance of a conflict of
12	interest, it may be best if you refrain from voting on
13	this.
L 4	MR. SIMPSON:
15	Okay. Do I need to leave the room or
16	just not
L7	MR. CANGELOSI:
18	It would be appropriate for you to do
19	that.
20	MR. SIMPSON:
21	Okay. I'll excuse myself.
22	MR. ANDRE:
23	I think it would be in order because I
24	had two relationships with customers of ours and did the
25	same thing.



August 15, 2014 Page 18

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

Any other questions or comments from other Board members?

(No response.)

MR. ANDRE:

MR. MILLER:

I have a couple of questions. I got confused. There are three deals in this building, and the first collateral goes to us or to who does it go to?

The first collateral is to Cottonport
Bank and to LEDC, yes, sir. The total amount to build
this project 3,920,000. Okay? The majority of the loan
of the 2,375,000 and our collateral, being the first
mortgage on the future side of Audubon North, is to
Cottonport Bank and to LEDC, and that's going to give
us -- because it appraised for 4.5-million with a
third-party appraiser. That gives us a 52.78 percent
loan-to-value.

There is a second loan, and we're not requesting LEDC guaranty, which is for 1,545,000. The 2.375 and 1,545,000 equal 3,920,000. Because of the construction end of LEDC's procedures and policies and other collateral that we've taken, we had to split the two structures; okay, but these total will get the store completed and up and running for, give or take, January 2015. So but our first -- Cottonport Bank and LEDC's



1	collateral is the future store, but we do have a
2	third-party appraisal, which is 4 and a half million,
3	and, you know, the 2.375 that we're requesting today
4	puts us at 52.7 percent loan-to-value.
5	MR. ANDRE:
6	One more question for the principal,
7	Mr. David or whoever. The old building, you own that
8	building or control the destiny of the building? My
9	problem is, could a competitor of yours come in and open
10	up that third store in St. Francisville, or do you
11	control that building and that property?
12	MS. LEBLANC:
13	We own the building and the property.
14	MR. ANDRE:
15	All right. That satisfies mine.
16	Any other questions or comments? Any
17	questions or comments from the public?
18	MR. AVANT:
19	Describe the Bazoons. That's your
20	second grocery store?
21	MS. LEBLANC:
22	Yes.
23	MR. AVANT:
24	It will stay open?
25	MS. LEBLANC:



1	Correct.
2	MR. AVANT:
3	Is it kind of similar to the one you're
4	building and the one you
5	MS. LEBLANC:
6	It's a supermarket, but it's not
7	similar. In other words, we're adding a whole lot of
8	extra stuff in the store that neither one of us had.
9	MR. AVANT:
10	You'll have the new store and Bazoons in
11	St. Francisville?
12	MR. DAVID:
13	Yes.
14	MR. MILLER:
15	The new store, if y'all are familiar
16	with Baton Rouge, the new store is going to be similar
17	to Alexander's Supermarket off of Highland and I-10.
18	It's going to have a big stucco finish, stained concrete
19	flooring. The exterior is going to be a good bit
20	different. It's going to allow them to offer different
21	types of products to the consumers of the Greater St.
22	Francisville area.
23	MS. THAM:
24	I do have a question. Their balances
25	sheet has two different companies in here and two



1	different stores, 1238 and 1114. Which one is which,
2	Bazoons and
3	MS. LEBLANC:
4	1238 is D&L Chad, and 1114 is Bazoons.
5	MS. THAM:
6	And I see that on Bazoons there's a
7	long-term debt. It started out at 500,000 two years ago
8	and got down to almost below 400,000 the next year. In
9	the details of the loan, it says that payments to
10	shareholders will stop until or without permission
11	until they have permission from the bank until the other
12	debts are handled. Does that mean this loan as well,
13	D&L Chad, on that?
14	MS. LEBLANC:
15	It says what about 500,000?
16	MS. THAM:
17	One of the conditions of the loan was
18	that payments to stockholders; was that true, were to be
19	stopped until other payments were made on these loans?
20	Is that I'm looking at 53 is where the loan is, and
21	Number 6 on the list is the commitments, which is on
22	Page 3, "The subordination of all existing stockholder
23	debt and future stockholder debt to the bank and LEDC
24	for the period of LEDC's involvement with the loan.
25	Additionally, cessation of all current portions of



1	long-term debt payments to stockholders and a moratorium
2	on future payments to stockholders which may be
3	reinstated with written approval from the bank and
4	LEDC, and I don't know that D&L Chad is a stockholder,
5	so it may not apply to this, but I was just wondering if
6	it did.
7	MR. MILLER:
8	It is intercompany debt, Susan, so you
9	are correct. I might have it backwards. I don't have
10	that note in front of me, but I can't remember if D&L
11	Chad I think it's Bazoons that owes D&L Chad that
12	debt. I think it's 378, 368, give or take a few
13	thousand dollars, so I'm not sure. The policy is
14	written in effect for LEDC, so it would restrict them or
15	we just need written notice approval.
16	MR. PENNINGTON:
17	You need written notice.
18	MS. THAM:
19	So that does affect that as well.
20	That's all I needed to know. Thank you.
21	MR. ANDRE:
22	I think I asked if there's any question



raising their hand.

23

24

25

Torres Reporting & Associates, inc.

(No response.)

or comments from the public. I don't recall anybody

1		
1	MR.	ANDRE:
2		Okay. What's the pleasure of the Board?
3	MR. I	MESSER:
4	:	I move for approval.
5	MS.	THAM:
6	:	I second.
7	MR.	ANDRE:
8	1	We have a motion and a second. Any
9	comments or ques	tions?
10	(No :	response.)
11	MR.	ANDRE:
12	2	All in favor?
13	(Seve	eral members respond "aye".)
14	MR.	ANDRE:
15	2	Any opposed?
16	(No :	response.)
17	MR.	ANDRE:
18	•	Thank you. Congratulations.
19	MS.	LEBLANC:
20	•	Thank you. Appreciate it.
21	MR.	ANDRE:
22	1	Keep us posted.
23		Congratulations to you, Mr. Roy. It was
24	an approval.	
25	MR.	ROY:



1	On behalf of Mr. Simpson and I, we can
2	tell you, like one of those game shows, when you're back
3	there, you can't hear a thing, sound proof booths.
4	So next order of business is Diversified
5	Lands, LLC/Cleco, Ms. Bigner.
6	MS. THAM:
7	Yes. Good morning. I have Chuck Mannix
8	from Cleco and Jeff this is Jeff Andry and Chuck.
9	Both of them are from Cleco. They're going to be
10	representing Diversified Lands.
11	Diversified Lands is the financial
12	arm one of the financial arms of Cleco. Cleco has a
13	support group; Diversified Lands is part of that support
14	group.
15	MR. ANDRE:
16	Excuse me. We have a hand out. Is that
17	different than what we're hearing now?
18	MS. BIGNER:
19	That is for Gulf Coast Spinning. There
20	were some changes that were made at the last minute.
21	That is going to be after this part. We have to
22	approve what we have to do is we have to approve
22	Divorgified Lands an eligible lender prior to going to



25

Torres Reporting & Associates, inc.

Gulf Coast Spinning for their loan, so this part is

getting Diversified Lands eligible -- get them certified

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

to be able to participate with our programs.

Like I said, they're from Cleco, and this is their financial arm.

In their articles of organization, it does state that they can lend money. Those articles were created back in 2002, so that is not something that has just recently come in. That is the intention of the organization from the beginning. Usually they -- up until now, they've been managing financial assets and holdings. Now they want to branch out into lending funds.

Their management team is going to be Bruce Williamson, Thomas Miller and Charles Mannix/Chuck Mannix. The board members for Diversified Land is William Fontenot, and he's the Senior Vice President of Utility Operations for Cleco and Cleco Corporation. Of course, they're also governed by Cleco's board members, who I've also listed on here.

Cleco is publically owned -- I'm sorry.

It's publically traded. It's privately owned; it's publically traded, and they are headquartered in Pineville. They began operations as Louisiana Ice and Electric Company back in 1935, changed its name to Central Louisiana Electric Company, Cleco, in 1945 and was first listed on the New York Stock Exchange back in



2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

1968.	Curren	ntly ser	rves o	ver 28	84,000	custom	ers	
through	hout Lo	ouisiana	a and	has ov	er 11,	800 mi	les (o£
distri	bution	lines a	and 1,	300 mi	les of	trans	miss	ion
lines.								

LEDC staff recommends Diversified, LLC as a lender to participate in the Small Business Loan and Guaranty program for the following reasons: Diversified Land has a strong desire to promote a stronger economic climate for its customers and employees in Central Louisiana and benefit the State as They have the knowledge, expertise and means a whole. to provide sound financing for the development, expansion and retention of small businesses in Louisiana. Since Cleco serves mostly Central Louisiana, the company can focus especially on those businesses that are located in the region within distressed areas. With the approval of Diversified Lands, LEDC will be able to focus on low income communities and low income individuals. If the Board chooses to approve Diversified Land's request, LEDC staff will only consider sound loans submitted by the organization that meets LEDC's Small Business Loan program's eligibility requirements as long as resources permit.

Two contingencies that we have on the approval is in the event that the company ceases



2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

operations, transfers ownership of the company or substantially all of its assets to an entity that is not approved by the state or the contract is terminated for cause, the company agrees that LEDC can terminate the guaranty. All Diversified Land, LLC and affiliate commitments will be guaranteed by Cleco and will be binding upon any successor should the company be acquired or other otherwise reorganized, including reimbursement or payment revisions.

I'm going to turn it over to Jeff and Chuck and let them talk a little bit about Diversified Lands' responsibilities with Cleco.

MR. MANNIX:

Okay. Thank you, Susan, and thank you to the Board members. I appreciate your time to consider our application. Susan has done a great job to move us through the process. It's been very efficient.

As Susan said, I'm Chuck Mannix, and I'm the Vice President of Tax and Treasurer for Cleco Corporation and subsidiaries. I've been in that role since 2008. And Diversified Lands, as Susan has said, it's one of our subsidiaries that we use to hold property and investments that don't fit under our regulated rules of Cleco Power, so it has mixed bag of investments, and they're usually held really for a short



2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

period of time. This, what we're applying for now, is a loan guaranty that will be used to support the Gulf Coast Spinning project, as Susan will talk about later, and so we needed to get approved here by the Board as a lender.

We don't typically lend to other entities within our service territory, but we thought that this would be a good opportunity to help drive some business development in the area, especially in Avoyelles Parish. It's an impoverished, rural, underserved area, and we thought that trying to drive some business into that area would be, you know, in our best interest as well as the community's best interest. So, you know, we're doing that. In addition to the loan that we're looking to make here to Gulf Coast Spinning, Cleco Power is also putting in that \$90-million worth of infrastructure to support the project, and I'm sure you'll be talking to Dan Feibus, the developer of the project, and he'll talk more about the capital funding that he is working on for the project. But we're pretty excited to be involved in this. It's something that I think is going to be great for the community to drive a large number of well-paying jobs into the area, so -and Jeff has been working with Susan to get all of the paperwork in place, and they've formed a very good



Torres Reporting & Associates, inc.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com
1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	partnership, as I can tell. Thank you for coming
2	together very nicely.
3	So, I guess, with that, I'll open up to
4	any questions to the Board members.
5	MR. ROY:
6	Any questions or comments thus far?
7	(No response.)
8	MR. ROY:
9	Would anyone else like to add anything
10	to that?
11	MR. ANDRY:
12	I would just like to reiterate what
13	Mr. Mannix said. You know, this has the potential to
14	increase the employee population in Bunkie by three
15	percent. It's a massive, you know, capital infusion,
16	potentially, the entire project will be in that area,
17	and we'd just glad to be part of it and we think it
18	would be very beneficial to area and to Louisiana in
19	general.
20	MR. ANDRE:
21	I do have a question. Will you only
22	make loans to Cleco customers? Are you restricted to
23	Cleco customers?
24	MR. MANNIX:
25	The loans are not restricted to Cleco



1	customers, but we typically do not lend to external
2	parties out of the entity, but we felt that this was a
3	situation that we would like to move that capital into
4	the community, so but this is not something that
5	Cleco Corporation typically does is lend to customers.
6	MR. ROY:
7	Any other questions or comments?
8	(No response.)
9	MR. ROY:
10	Does anyone else have anything to add?
11	(No response.)
12	MR. ROY:
13	Okay. Hearing none, what is the
14	pleasure of the Board?
15	MR. ANDRE:
16	Move for approval.
17	MR. ROY:
18	Motion for approval as presented.
19	MS. THAM:
20	Second.
21	MR. ROY:
22	Second. Any other discussions? Any
23	
	comments from the public?
24	comments from the public? (No response.)



1	Hearing none, all in favor "aye".
2	(Several members respond "aye".)
3	MR. ROY:
4	All opposed?
5	(No response.)
6	MR. ROY:
7	Without objection. Congratulations.
8	Please keep us posted, and I commend you for your
9	efforts. I'm from Avoyelles, so thank you for your
10	help.
11	MR. MANNIX:
12	Thank you.
13	MS. BIGNER:
14	All right. Now we'll go into the actual
15	loan request for Diversified Lands.
16	Diversified Lands is requesting a loan
17	guaranty for the small business owner under the
18	Louisiana Small Business Loan Guaranty program. You're
19	familiar, a little bit, with Gulf Coast Spinning. This
20	came a couple of weeks ago. We amended the Zagis
21	contract to add the jobs from Gulf Coast Spinning to
22	meet the requirements of the Zagis contract. If you
23	remember, there were no funds that were disbursed. It
24	was just the dedication of those jobs towards the
25	contract, so this will actually be our first financial



2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

part of this project. If you remember, it was \$130-million capex. This part of the project is only going on be -- well, is only going to be. It's only going to be for \$61,580,000. Diversified has agreed to do \$6-million in loans. They're going to break it up. Four of it is going to be separate from the LEDC guaranty. Two million dollars is going to be for equipment. They're asking for a 75 percent guaranty, which is going to be the 1.5-million. We are also asking that because Diversified Lands is an exception to the non-traditional lenders, little experience, they have no portfolio. This will be their first loan in their project, so we're asking for a guaranty fee of two percent, which will be \$30,000 at closing, and then we're asking for a two percent annual fee, also. So on each anniversary, the outstanding balance will have a two percent fee of that balance.

Diversified Lands is going to do a three-year -- the sheets that I handed out, that's the new updated term sheets. Originally, it says five-year loan. Diversified has asked that we change that to a three-year loan to match our guaranty. There's going to be a 22 percent equity placed into this project, which is going to be almost \$10-million. This is going to be a term loan for the equipment. It's going to be to



Torres Reporting & Associates, inc.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com
1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

purchase three draw frames, a spinning frame and lab 1 2 That equipment will also be used as the equipment. collateral for this loan. This is also going to be the 3 4 first company in a new industrial park. The new industrial park going to be Bunkie Industrial Park. 5 6 Mayor Robinson is here if you'd like to speak with him. I also have Rick Ranson here from CLEDA. 7 They're all in 8 support of this project.

It's going to be 307 jobs by 2017. This is an area, Avoyelles Parish, very impoverished, so this is going to be a big boost for the jobs as well as for the indirect jobs.

Staff is recommending the approval of Gulf Coast Spinning for a loan guaranty not to exceed 1.5-million based on 75 percent of 2-million term loan, excluding any lender finance fees or cost, utilizing SSBCI funds under the Louisiana Small Business Loan and Guaranty program, subject to lender's commitment letter and the following terms and conditions: The LED may charge a maximum interest rate up to five percent above New York Prime, fixed or variable. A guaranty fee of two percent of the guaranty amount or 30,000 must be submitted to LEDC at the time of closing. Additionally, a two percent guaranty will be charged per annum on the remaining guaranty amount. The in solido personal



guaranty of Daniel Feibus. The loan shall be secured by UCC-1 filing on three draw frames, one spinning frame and lab equipment. The collateral-to-loan ratio must meet one-to-one coverage. LEDC will share in the pro rata position with Diversified on all collateral securing this loan. The Board approval on resolution providing Board commitment to Gulf Coast must be submitted prior to closing. Subordination of all existing stockholder debt and future stockholder debt to Diversified and LEDC -- I apologize. I misquoted.

Additionally, cessation of all current portions of long-term debt payments to stockholders and a moratorium on future to stockholders which may be reinstated with written approval of diversified.

Subordination of all existing stockholders and future stockholder debt must cease during the period of the involvement of LEDC and Diversified. Forty-eight hours prayer to closing, the bank shall provide copies of all closing documents documentation for review to the LEDC legal staff no more than 10 business days after closing. The bank shall provide LEDC with copies of the loan closing documents, recording data and acknowledgements evident and all other documents requested under the general terms and conditions of the loan commitment letters. Fifteen days after closing, Diversified shall



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES
www.torresreporting.com
1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

provide LEDC with copies of signed loan closing documents, recording data and acknowledgements evident and all other documents requested under the general terms and conditions under the commitment letters. the first year, company prepared financial statements on the business are due on a quarterly basis within 30 days of the end of the period. There are to be forwarded to Diversified, including a balance sheet, an income statement and notes to the statement, et cetera, CPA compiled statements prepared in conformance with Generally Accepted Accounting Principals 90 days of yearend. Diversified will review all statements when received and forward copies with comments to LEDC as For the remaining two years, on an annual basis, borrowers will provide Diversified with CPA compiled financial statements prepared in conformance with GAAP. In addition, personal financial statements, federal tax returns and renewals of the insurance necessary to protect Diversified and LEDC are to be forwarded to Diversified annually. Diversified will review the information and forward copies with comments to LEDC as needed. There should be no draws, bonuses, employee advances or director's fees paid to company officers, stockholder or owners except where allowed by Diversified during the time of the LEDC. Diversified



Torres Reporting & Associates, inc.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com
1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

shall report to LEDC the current loan status by subsequent due date, et cetera, prior to the 25th The loan has been made in order to place under monthly. the protection -- this loan has not been made in order to place under the protection of the approved state program prior debt that is not covered under the approved state program and that is or has owned by the borrower to a financial institution lender or to an affiliate of the financial institution lender. The loan is not a refinancing of the loan previously made to that borrower by the financial institution lender or an affiliate of the financial institution. Key man insurance policies shall be carried on Daniel Feibus during the duration of the LEDC quaranty naming Diversified and LEDC as the lost payees. All conditions listed by Diversified and LEDC for closing loan must be met within 90s day of the LEDC decision or November 14th, 2014 or the next subsequent Board meeting by the expiration of Diversified's commitment letter or LEDC's guaranty commitment be withdrawn. The LEDC guaranty is being extended based on the financial information submitted. Anyway material adverse change in the financial condition of the company, principals or guarantors prior to closing may cause a withdrawal of the LEDC guaranty commitment.



Torres Reporting & Associates, inc.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com
1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

Dan Feibus is here from Gulf Coast
Spinning if you have any questions. He's is 51 percent
owner of Gulf Coast Spinning, and he is going to be
managing both Gulf Coast Spinning and Zagis, which is in
Lacassine, so if you have any questions for either guys
from Cleco or Mr. Feibus.

MR. ROY:

Mr. Feibus, would you like to add anything?

MR. FEIBUS:

Well, just that we really -- Diversified stepped forward as we -- we're in a real rush as we're building this out to get into production in the first quarter, and so basically Diversified and Cleco and Zagis has done an amazing job to kind of put this in place while we're getting a few other things finalized and organized and keeping us on schedule. So it's a really great example of, you know, Cleco stepping forward and really driving economic development in the area.

We're working against a five-year, all requirements contract for a triple-A customer, which is not -- we're not at liberty to discuss publicly, but we're extraordinarily serious, and, really, Cleco stepped forward to help us stay on that schedule.



1	MR. ROY:
2	Very good. Any questions or comments
3	for Mr. Feibus or anyone else?
4	MR. ANDRE:
5	Mr. Chairman, I have a question, perhaps
6	legal. Bob, several years ago, we participated in a
7	project that was for a specific piece of equipment that
8	the company went under and we got the piece of equipment
9	back, but was so specialized, we couldn't get rid of it.
10	It sat in a warehouse for years. Was that a direct loan
11	or a loan guaranty; do you recall?
12	MR. CANGELOSI:
13	I don't recall. I assume it was a
14	guaranty.
15	MR. ANDRE:
16	Because this is a specific of equipment,
17	draw frames and spinning frames.
18	MR. CANGELOSI:
19	Yes, sir. That is a risk that we take
20	when we take equipment as collateral on the loan. I
21	hear it all of the time, but they end up with some
22	equipment occasionally that they can't dispose of. It's
23	happened more than once to us.
24	MR. ANDRE:
25	But as a result of that, we didn't make



1	any policies changes that we would not participate as
2	such?
3	MR. CANGELOSI:
4	No, sir, we did not.
5	MR. FEIBUS:
6	May I make a comment?
7	MR. ROY:
8	Yes, sir.
9	MR. FEIBUS:
LO	Just going through this whole exercise,
11	while the equipment that we have is very specialized,
12	there's a huge global market for it and very, very
13	strong residual value, and in the extraordinarily
14	unlikely event that we weren't able to function as Gulf
15	Coast, there's a tremendous amount of industry precedent
16	of other competitors coming in and taking over
L7	facilities because this is extremely important in a
18	supply chain to a huge customer. So the odds of you
19	guys having this in a warehouse, I'd say it's sort of
20	remote.
21	MR. ANDRE:
22	It's not as specializes as that one was.
23	MR. ROY:
24	Mr. Feibus, can you comment on I know
25	very little about the industry, but my perception is



2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

that over the last 10, 15, 20 years, industries of this type has moved offshore, out of the country, and you're building two here in Louisiana that are related to textiles or the market, I guess. Elaborate on that an what the state of the industry is.

MR. FEIBUS:

Sure. When we built the first one, people sort of thought we were a little bit crazy based on just general market conditions. Since then, there's been a huge reinvestment in spinning as opposed to textiles in general in the United States. For example, Gildan -- I don't know if you're familiar with the name -- has been investing about \$250-million in spinning assets in the U.S. over the last two years. Fruit of the Loom, which is a customer of ours and a Berkshire Hathaway company, has a massive reinvestment for its baseline requirements, and really what's driving that is two fold. One is reliable power, and power is a larger line element cost for us than labor. basically after raw material, power is our second largest line item, and so in the U.S., you have extraordinarily reliable, attractively-priced power. decided to locate this project to Bunkie, specifically because of the way Cleco was positioned going forward with the new federal mandates and regulations and



Torres Reporting & Associates, inc.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com
1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

because of the age of their generating fleet. It gave us a very secure position, because ultimately, we're a sewing machine by power, and ultimately U.S. cotton will grow about 16-million bails per year of cotton, of which about 14-million will be exported. It's probably the most consistent and widely used of what I call the industrialized agriculture components around the world. In a lot of supply chains, it's mandated, and so it makes a lot more sense to be located right at the tip of the cotton belt with very reliable, very stably-priced power and to add value to adhere. And, you know, you can do that in such a way where the equipment has gotten so efficient that I really would invite y'all to come and take a look at the plant in Lacassine to get a sense as to what goes on, but, you know, we're running Lacassine. I think we've got about 80 people that's running seven days a week, 360 days a year, producing roughly 750,000 pounds a week of yarn, and we're able to do that with about four days to five days worth of inventory. So we can run a very sophisticated, just-in-time inventory process that's coordinated with a USDA cotton software and cotton-made software so that we could put together very exact layouts and it gives us big advantages over foreign producers of the same trade. So, you know, in our particular market sector, you know,



Torres Reporting & Associates, inc.

COURT REPORTING & LITIGATION SERVICES
www.torresreporting.com
1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

it's gotten to be a very good environment, you know, but we're selling to people who are making apparel, who are doing that, you know, in other locals. I think more of it comes back over time, and that's one of our goals.

MR. ROY:

Good. Thank you.

Any other questions or comments?

MS. THAM:

I don't see the financials on the current Lacassine plant. So you're saying that the cost savings of the equipment and modernization and ability to streamline the process, is that making up for it in competition-wise in global markets? I'm really glad that y'all are coming in and paying a good wage, but that gives you an edge so you can compete with these international markets where they're not paying minimum wage?

MR. FEIBUS:

Oh, yes. Think of it this way: If you have 80 people; okay, and they're working on roughly a capex of \$30-million, we're a spinning frame costs a million dollars, and you have maybe 12 people or 14 people working on a shift, you're really paying someone who has critical decision-making skills and could be trained to monitor a very complex process as it moves



Torres Reporting & Associates, inc.

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	through. So, you know, and our labor elements about
2	three and a half percent of what our final product sells
3	for, three and a half to four percent. So, you know, it
4	could be free in China. With our advantage in power, we
5	would have a statistical work or quantitative advantage
6	over those types of markets.
7	MS. THAM:
8	Wonderful.
9	MR. ANDRE:
10	I move for approval, Mr. Chairman.
11	MR. ROY:
12	Motion for approval as presented.
13	MR. MESSER:
14	Second.
15	MR. ROY:
16	Second.
17	Any other discussion?
18	(No response.)
19	MR. ROY:
20	Hearing none, any comments from the
21	public?
22	(No response.)
23	MR. ROY:
24	Hearing none, all in favor, "aye".
25	(Several members respond "aye".)



1	MR. ROY:
2	All opposed, "nay".)
3	(No response.)
4	MR. ROY:
5	Without objection. Congratulations, Mr.
6	Feibus. I'm from Marksville, 20 miles away from Bunkie,
7	so I'm glad to see such an investment. Thank you,
8	Cleco, for all you're doing. We wish you the best.
9	Please keep us posted.
10	MR. FEIBUS:
11	Thank you.
12	MS. THAM:
13	Thank you.
14	MR. ROY:
15	Next order of business for Brenda is the
16	LEDC Board Packet Distribution. Brenda.
17	MS. GUESS:
18	Yes, sir. This will be very quick. We
19	learned this morning that with our attempts to get the
20	package to a lot of the Board members, there were some
21	issues that were encountered on the receiving end of the
22	packages. We were trying to work feverishly on those
23	that apparently are the larger projects that had come in
24	at the very last minute, and we were trying to
25	accommodate and get those out. We didn't want to delay



1	the process in getting those to you. We still may look
2	to see how we may can accommodate and get it to you
3	electronically, but we're finding out that it's probably
4	more on the recipient end than maybe on the sending. So
5	until we can get some things maybe worked out, we'll
6	still probably continue to go ahead and just send them
7	out via overnight mail, but we're looking to cut costs
8	because it is quite a cost for us.
9	MR. ROY:
10	Let me call to the Board and see who
11	would like to receive it by e-mail. Presumably we can
12	do that, because I think that's what you did this week.
13	MS. GUESS:
14	Right.
15	MR. ROY:
16	Does that work for the Board members,
17	e-mail?
18	MR. ANDRE:
19	That works for me. I just have a
20	couple
21	MS. THAM:
22	And I don't guess it has to be an
23	all-or-nothing deal. You can e-mail some and still save
24	some costs.
25	MS. GUESS:



2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

We'll probably do some testing between
maybe now and the next Board member meeting to see, and
this may have been the this is a very large file.
Then maybe do some other compression-type things to
maybe get it to you certainly a lot quicker, and we'll
still keep that an as ongoing. In talking to the
majority of the members, everyone was in favor of
receiving it electronically, so that's still a work in
progress right now.

MR. SIMPSON:

One suggestion possibly is that you, say, one large file for each project could be its own attachment.

MS. GUESS:

Okay.

MS. VILLA:

We can index the PDF and send them. We could also -- we have the share file ability that we use externally, so that's probably something that we'll investigate using for the Board as well is that mechanism for distribution. That way, if we index the PDF, it will be easier for you guys to tab through the index, just like looking at a tab outline.

Okay. Great.

MS. GUESS:



Torres Reporting & Associates, inc.

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1 Thank you. 2 MS. VILLA: One of my initiatives this year is try 3 4 to do as much online things that we can do so that we can get away from all of the paper, move our resources 5 6 elsewhere. MS. GUESS: 7 8 Thank you. 9 MR. ROY: 10 The Treasurer's Report, Ms. Villa. MS. VILLA: 11 12 The Secretary Treasurer's Report as of 13 August 15th has the new FY '14/'15 budget, and I'm just 14 going to go through the first page, which is the summary 15 page that shows the budged for the year broken out 16 between the Financial Assistance program of 190,000, the State Small Business Credit Initiative for 1,934, 394, 17 18 Capital Outlay appropriation for EDAP of 12,815,881, and 19 Capital Outlay appropriation for EDRED of 725,314, which 20 gives us a total budget of 15,665,589. 21 We have approvals that are projected and 22 expenditures for those as 3,706,875, and that gives us a 23 balance of 11,958,714. We had a pending approval of 24 750,000, which gives us a balance of 11,208,714.



25

We currently have projects under review

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

of 9,204, 875, which Susan gave an update at the last Board meeting, I believe, of those projects, which gives us a projected yearend balance of 2,003,839.

On Page 2 is the details broken out.

The State Small Business -- we don't have any activities for the Financial Assistance Program. The State Small Business Credit Initiative program, this does not include our third tranche of appropriation authority of 4,332,922. This past month, we did petition the treasury for that third tranche, and all documentation was sent to them and we actually are -- they're going to be visiting LED and reviewing the book, I think the week after Labor Day to go through the activity in order to release the third tranche to us to have availability for those loans.

The Venture Capital Fund, the last approval was the Catalyst Fund of 1,100,000, so currently have zero dollars for any venture capital. However, we do have the ability to adjust any allocation between the Loan Guaranty to the VC fund if we do have a VC fund that comes to us. We have the ability of 20 percent to realign those to VC if the Board feels we have a VC fund that we want to invest in, just for your information.

The Loan Assistance program, we went



Torres Reporting & Associates, inc.

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

through Oxlean Manufacturing that was approved inhouse this past month, and then the D&L contract as well as the Diversified Lands, those two, that gives us the \$750,000 balance that you guys previously approved today, so that's the detail for those two, and the balances are as I stated earlier.

And then we get into our Capital Outlay Appropriation for our EDAPs, so far, in July, you-all approved the Pod Pack International and Module X, so that gives us a current balance of 10,255,881. And all of the projects that we currently have under review -- the one we had for this month was this Flying Tiger Aviation, which was announced previously this month by the department, and there was a press release, so if you're interested in that project before we bring it to the Board, you can go to the LED website and just type in Flying Tiger Aviation and it will pull up the press release that was issued this past month.

We have no current contracts under review for the EDAP Readiness program.

So we're still working on our financials for the close. Yesterday was our last day to get everything submitted. The systems were shut down today, so staff has been working very diligently in fiscal, and Errol as well, to get our books finalized for the new



1	year. So we'll have a better report next month that
2	will have our budgets and our actuals in there and how
3	we ended up for the year.
4	MR. ANDRE:
5	Question, back to Page 1, how does the
6	15,665 total compare to last year; do you remember? Is
7	it about the same, increased, decreased?
8	MS. VILLA:
9	I can bring it up while Brenda's going
10	through or Steve's going through the Accountant's
11	Report, I'll bring it up.
12	MR. ROY:
13	All right. Any other questions for MS.
14	Villa?
15	(No response.)
16	MR. ROY:
17	Hearing none, I'll entertain a motion to
18	accept the Treasurer's Report.
19	MR. MESSER:
20	So moved.
21	MR. ANDRE:
22	Second.
23	MR. ROY:
24	Any discussion?
25	(No response.)



1	MR. ROY:
2	Hearing none, all in favor, "aye".
3	(Several members respond "aye".)
4	MR. ROY:
5	All opposed, "nay."
6	(No response.)
7	MR. ROY:
8	Without objection.
9	Any comments from the public?
10	(No response.)
11	MR. ROY:
12	All right. The Accountant's Report,
13	Steve.
14	MR. BAHAM:
15	Thank you. I am stepping in for Errol
16	this morning as he is dealing with our auditors right
17	now and trying to get the Account's Report ready for
18	this new year.
19	You'll notice under our Participation
20	and Direct Loan Portfolios for LEDC, we have two loans
21	that are still out there un-active, one of which is 90
22	days past due, but it has been 90 days past due for a
23	while. We're currently working with the participating
24	lending institution to get that cleared up. We also
25	have under the EDAP/EDLOP loans that are active, we have



2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

three. They're all still current. We also have under our original Guaranty Loan Portfolio for LEDC, we have three. They're all active and current and scheduled paying as should be.

Under the SSBCI status report, as of June 2014, we have 16 guaranteed loans that are active. We have one of which is past due. We are -- matter of fact, last month, I did receive an e-mail or Errol received an e-mail from the lender on that loan, their collections agent in their underwriting department. They're looking for an alternative to work that out. should hear more in the future pretty soon. reviewing their files according to their collection agent and will be back in touch with us probably within the next 60 days, as soon as they're finished researching that file. Other than that, we will have one other loan -- we will have two other loans added to this list, which will bring us up to 18. We'll have one more, actually, that was completed in July, so that's -this report was as of the end of June. That one will -it was paid off and closed, so we'll have a total of, I believe, 17. That will bring us up to 17 active loans at that point in time. Well, we have one other one that we may approve that's inhouse right now, so we'll have a total of 18, possibly, for next month that are active.



Torres Reporting & Associates, inc.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com
1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1		And as far as the other financials,
2	they're all t	the balance sheet balances and the income
3	statements are a	accurate, to my knowledge.
4	MR.	ROY:
5		Any questions or comments?
6	(No	response.)
7	MR.	ROY:
8		Hearing none, I'll entertain a motion to
9	accept the Accou	untant's Report.
10	MR.	MESSER:
11		So moved.
12	MR.	AVANT:
13		Second.
14	MR.	ROY:
15		Any discussion?
16	(No	response.)
17	MR.	ROY:
18		Hearing none, all in favor, "aye".
19	(Set	veral members respond "aye".)
20	MR.	ROY:
21		All opposed, "nay".
22	(No	response.)
23	MR.	ROY:
24		Without objection.
25		And President's Report, Mr. Messer.



2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

MR. MESSER:

Hello, everyone. First off I want to thank you for taking time out of your schedules to make today's meeting. Also, thank you to our staff.

I'll be quick. I want to just highlight two announcements that I'm actually going to send to you in e-mail. One, the Flying Tiger announcement that Anne referenced in the Secretary Treasurer's Report. I'll be e-mailing that you momentarily. But, also, I think you'll be very pleased and interested to know that KPAQ Industries announced progress on a pulp and paper mill in St. Francisville that has exceeded initial employment projections. So we just approved the loan to open a grocery store. It's indicative and reflective of demand, that there's real demand there as the hiring for that particular project continues to exceed expectations. So I thought you would be curious about that.

And then last, you always want to leave things on a great note. On August 1, Louisiana was ranked the Number 1 Business Climate in America by Business Facilities. That is historic for us, and it's also the fifth consecutive year that our Workforce Development Program, LED FastStart was number one, so I just thought you would find that interesting. I'll



1	e-mail all those to you, and thank you for your
2	considerate services.
3	Mr. Chairman.
4	MR. ROY:
5	Very good. Congratulations on those
6	statistics.
7	I think Ms. Villa has an answer for
8	Mr. Andre's to Mr. Andre's question.
9	MS. VILLA:
10	So in FY Fiscal Year '14, we had a
11	budget of 21,719,000, so this is about a \$6-million
12	difference from this year. The major difference is in
13	the State Small Business Credit Initiative. We don't
14	have the third tranche listed in there. Last year, that
15	budget was 3.2-million. This year, it's 1.9, so we have
16	a difference of 1.2. Then for Capital Outlay, the EDAP,
17	the budget last year was 17.2-million, roughly. This
18	year it's 12.8, and basically we're using up that
19	balance. I think that was a concern of yours that you
20	had in the past that we didn't have a lot of projects,
21	so we're using up that. So that was a difference of
22	4.3. So those were the two major differences.
23	MR. ANDRE:
24	Thank you.
25	MS. VILLA:



LEDC MEETING

1		
1		You're welcome.
2	MF	ROY:
3		Any other business before the Board?
4	(1)	o response.)
5	MF	ROY:
6		I thank everyone for coming.
7		Hearing none, I'll entertain a motion to
8	adjourn.	
9	MF	AVANT:
10		So moved.
11	ME	. SIMPSON:
12		Second.
13	MF	ROY:
14		All in favor, "aye".
15	(5	everal members respond "aye".)
16	ME	ROY:
17		Any opposed?
18	(1)	o response.)
19	MF	ROY:
20		Meeting adjourned. Thank you.
21	(P	Reeting concludes at 10:47 a.m.)
22		
23		
24		
25		



REPORTER'S CERTIFICATE:

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

1

I, ELICIA H. WOODWORTH, Certified Court
Reporter in and for the State of Louisiana, as the
officer before whom this meeting for the Board of
Directors of the Louisiana Economic Development
Corporation, do hereby certify that this meeting was
reported by me in the stenotype reporting method, was
prepared and transcribed by me or under my personal
direction and supervision, and is a true and correct
transcript to the best of my ability and understanding;

That the transcript has been prepared in compliance with transcript format required by statute or by rules of the board, that I have acted in compliance with the prohibition on contractual relationships, as defined by Louisiana Code of Civil Procedure Article 1434 and in rules and advisory opinions of the board;

That I am not related to counsel or to the parties herein, nor am I otherwise interested in the outcome of this matter.

21

22

Dated this 9th day of September, 2014.

23

24

25

ELICIA H. WOODWORTH, CCR CERTIFIED COURT REPORTER



LEDC MEETING

\$	14th 36:18	22 32:23	6
	15 40:1	25th 13:20 36:2	
\$1.5-million 15:5	15,000 16:1	284,000 26:1	6 21:21
\$10-million 32:24	15,665 50:6		60 52:15
\$130-million 32:2	15,665,589 47:20	3	61 10:11 15:6,14,21
\$250-million 40:13	15-year 10:22	3 21:22	63.16 11:3
\$30,000 32:14	15th 47:13	3,706,875 47:22	
\$30-million 42:21	16 52:6	3,920,000 18:11,20	7
\$6-million 32:5	16-million 41:4	30 10:5 35:6	725,314 47:19
\$61,580,000 32:4	17 52:22	30,000 33:22	75 32:8 33:15
\$750,000 49:4	18 52:18,25	307 33:9	750,000 41:18 47:24
\$90-million 28:16	190,000 47:16	35,000 16:2	
	1935 25:23	35,000-square-foot	8
1	1945 25:24	10:24	80 41:16 42:20
1 50:5	1968 26:1	360 41:17	875 48:1
1,100,000 48:17	1981 16:21	368 22:12	89 15:11,23
1,300 26:3	1989 10:2	378 22:12	09 15.11,25
1,545,000 18:19,20	1999 15:19	394 47:17	9
1,934 47:17	2	4	9,204 48:1
1.5-million 9:25 11:3 32:9 33:15	2 48:4	4 19:2	90 12:25 14:9 35:11
1.54-million 10:15		4,332,922 48:9	51:21,22
10 12:21 34:20 40:1	2,003,839 48:3	4.5-million 18:15	90s 36:17
10,255,881 49:10	2,375,000 18:12	40 15:10	Α
11,208,714 47:24	2-million 33:15	400,000 21:8	
11,800 26:2	2.373-million 11:4	48 10:21	ability 42:11 46:18 48:19,21
11,958,714 47:23	2.374 9:24		accept 50:18
, , 1114 21:1,4	2.375 18:20 19:3 2.375-million 15:4	5	Accepted 12:25 35:1
12 10:4 42:22	20 10:20 40:1 44:6	50 15:10	accommodate 44:25
12,815,881 47:18	48:21	500,000 21:7,15	45:2
1238 21:1,4	2002 25:6	51 37:2	Account's 51:17
13th 14:10	2008 27:21	52.7 19:4	Accountant's 50:10
14 16:1 42:22	2014 14:10 36:18 52:6	52.78 18:16	51:12
14-million 41:5	2015 16:5 18:25	53 21:20	Accounting 12:25 35:11
14/'15 47:13	2017 33:9	5452 10:25 11:14	acknowledgements



Torres Reporting & Associates, inc.

COURT REPORTING & LITIGATION SERVICES
www.torresreporting.com
1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

LEDC MEETING

12:9 34:22 35:2 acquired 27:8 acquisition 11:15 active 51:25 52:3,6,22, activities 48:5 activity 48:13 **actual** 31:14 actuals 50:2 add 29:9 30:10 31:21 37:8 41:11 added 52:17 adding 20:7 addition 10:15 13:6 28:14 35:17 **Additionally** 12:1 21:25 33:23 34:11 addressing 15:2 adhere 41:11 **adjust** 48:19 advances 13:12 35:23 advantage 43:4,5 advantages 41:24 adverse 14:15 36:22 **affect** 22:19 affiliate 13:25 14:6 27:5 36:9.12 age 41:1 agent 52:10,14 agreed 32:4 agrees 27:4 agriculture 41:7 ahead 45:6

21

allowed 13:13 35:24 alternative 52:11 amazing 37:15 amended 31:20 amortized 10:21 amount 18:10 33:22,25 39:15 and/or 11:16 **Andre** 8:21.22 9:2 16:13 17:2,22 18:4 19:5,14 22:21 23:1,7, 11,14,17,21 24:15 29:20 30:15 38:4,15,24 39:21 43:9 45:18 50:4, **Andry** 24:8 29:11 anniversary 32:16 announced 49:13 **annual** 13:3 32:15 35:14 annually 13:9 35:20

annum 33:24 apologize 34:10 apparel 42:2 apparently 44:23 appearance 17:11 application 27:16 applications 8:11 **apply** 22:5 applying 15:3 28:1 appraisal 11:16 19:2 appraised 18:15 appraiser 18:16

approached 8:10 appropriation 47:18, 19 49:8

approval 11:1 12:4,19 22:3,15 23:4,24 26:17, 25 30:16,18 33:13 34:6, 14 43:10,12 47:23 48:17

approvals 47:21

approve 24:22 26:19 52:24

approved 13:21,23 27:3 28:4 36:5,7 49:1,4,

area 10:12 20:22 28:9, 11,12,23 29:16,18 33:10 37:20

areas 26:16

arm 24:12 25:3

arms 24:12

articles 25:4,5

asset 16:11

assets 25:9 27:2 40:14

Assistance 47:16 48:6,25

assume 38:13 assuming 11:4

attachment 46:13 attempts 44:19

attractively-priced 40:22

auditors 51:16

Audubon 11:13 15:24 16:5 18:13

August 47:13 authority 48:8 availability 48:14

AVANT 19:18,23 20:2,9

Aviation 49:13,17

avoid 17:11

Avoyelles 28:10 31:9 33:10

aye 23:13 31:1,2 43:24, 25 51:2,3

В

back 24:2 25:6,23,25 38:9 42:4 50:5 52:14

backwards 22:9

bag 27:24

BAHAM 51:14

bails 41:4

balance 12:23 32:16,17 35:8 47:23,24 48:3 49:4,10

balances 20:24 49:6

bank 9:8.23 11:4.7.21. 22,25 12:5,6,7,22 13:1, 4,8,9,14,18 14:8,21 16:25 18:10,14,25 21:11,23 22:3 34:18,21

bank's 11:6 14:11

banking 8:13 16:15

based 14:13 33:15 36:21 40:8

baseline 40:17

basically 10:7 37:14 40:20

basis 12:21 13:3 35:6, 15

Baton 20:16

Bazoons 11:12 15:17. 19,21 16:9 19:19 20:10 21:2,4,6 22:11

began 25:22

beginning 25:8

behalf 24:1

Bell 17:6

belt 41:10

beneficial 29:18

benefit 26:10

Berkshire 40:16

big 20:18 33:11 41:24



Alexander's 20:17

all-or-nothing 45:23

allocation 48:19

Torres Reporting & Associates, inc.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

August 15, 2014 Index: bigger..conformance

LEDC MEETING

bigger 15:22

Bigner 24:5,18 31:13

binding 27:7

bit 20:19 27:11 31:19 40:8

Blue 17:5

Bo 9:6,8

board 8:16,17 14:2,10 17:3 23:2 25:14,17 26:19 27:15 29:4 30:14 34:6,7 36:18 44:16,20 45:10,16 46:2,20 48:2, 22 49:16

Bob 38:6

bonuses 13:11 35:22

book 48:12

books 8:16 49:25

boost 33:11

booths 24:3

borrower 11:19,23 12:13 13:3,24 14:5 36:8,11

borrowers 35:15

branch 25:10

brand 10:9

break 32:5

Brenda 8:10 44:15,16

Brenda's 50:9

bring 49:15 50:9,11 52:18,22

broken 47:15 48:4

Bruce 25:13

budged 47:15

budget 47:13,20

budgets 50:2

build 18:10

building 9:21 10:9,10, 23,24 11:14 18:6 19:7, 8,11,13 20:4 37:13 40:3

built 40:7

Bunkie 29:14 33:5 40:23 44:6

business 9:16,19 10:6 11:5 12:13,14,20 15:9 24:4 26:6,22 28:9,12 31:17,18 33:17 34:20 35:6 44:15 47:17 48:5,7

businesses 26:13,15

C

call 41:6 45:10

CANGELOSI 8:2 17:8, 17 38:12,18 39:3

capex 32:2 42:21

capital 28:19 29:15 30:3 47:18,19 48:16,18 49:7

carried 36:13

Catalyst 48:17

cease 34:16

ceases 26:25

Center 11:1,15

Central 25:24 26:10,14

certified 24:25

certifying 12:13

cessation 12:2 21:25 34:11

cetera 13:19 35:9 36:2

Chad 9:17 10:3 15:15 16:9 21:4,13 22:4,11

chain 39:18

chains 41:8

Chairman 8:20 38:5 43:10

change 14:15 32:21 36:22

changed 8:6 25:23

charge 11:8 33:20

charged 33:24

Charles 25:13

China 43:4

chooses 26:19

Christian 14:23 15:3,

17

Chuck 24:7,8 27:11,18

cleared 51:24

Cleco 24:8,9,12 25:2, 16,19,24 26:14 27:6,12, 19,24 28:16 29:22,23, 25 30:5 37:6,14,18, 40:24 44:8

Cleco's 25:17

CLEDA 33:7

climate 26:9

close 15:14,23 49:22

closed 52:21

closing 12:5,6,7,8 13:18 14:8,16 16:1 32:14 33:23 34:8,18,19, 20,22,25 35:1 36:16,24

Coast 24:19,24 28:3,15 31:19,21 33:14 34:7 37:1,3,4 39:15

collateral 10:25 11:13, 15,20,22 18:7,9,12,22 19:1 33:3 34:5 38:20

collateral-to-loan

11:18 34:3

collection 52:13

collections 52:10

commend 31:8

comment 39:6,24

comments 13:2,10 17:3 18:1 19:16,17 22:23 23:9 29:6 30:7,23 35:13,21 38:2 42:7 43:20 51:9

Commerce 15:7

commitment 11:6 14:11,12,13,17 33:18 34:7,24 35:4 36:19,20,

commitments 21:21

27:6

communities 26:18

community 16:12 28:22 30:4

community's 28:13

companies 20:25

company 12:19 13:12 15:16 16:15 25:23,24 26:15,25 27:1,4,7 33:4 35:5, 36:23 38:8 40:16

company's 13:17

compare 50:6

compete 42:15

competition-wise

42:13

competitor 19:9

competitors 39:16

compiled 12:23 13:4 35:10.16

complete 15:6

completed 18:24 52:19

complex 42:25

components 41:7

compression-type 46:4

concrete 20:18

condition 36:23

conditions 11:7 12:11 14:7,15 21:17 33:19 34:24 35:4 36:15 40:9

confidence 8:14

conflict 17:10.11

conformance 12:24 13:5 35:10,16



Torres Reporting & Associates, inc.

COURT REPORTING & LITIGATION SERVICES
www.torresreporting.com
1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

August 15, 2014 Index: confused..effort

LEDC MEETING confused 18:6 Congratulations 23:18,23 31:7 44:5 conjunction 10:13 consistent 41:6 constructed 11:14 construction 9:25 10:19 12:16 15:5 18:21 consumers 20:21 contingencies 26:24 continue 45:6 continuity 13:16 contract 27:3 31:21,22, 25 37:22 49:2 contracts 49:19 control 19:8.11 coordinated 41:21 copies 11:17 12:8 13:2, 10 34:18,21 35:1,13,21 copy 13:25 corporate 11:12 15:17 16:7 corporately 15:20 Corporation 25:16 27:20 30:5 correct 8:3 9:12 20:1 22:9

cost 33:16 40:19 42:10 45:8 costs 11:4 42:21 45:7,

24

cotton 41:3,4,10,22 cotton-made 41:22

Cottonport 9:8,23 11:20 16:25 18:9,14,25

counsel 17:5

couple 18:5 45:20

country 40:2

coverage 11:19,20 34:4

covered 13:22 36:6

CPA 12:23 13:4 35:9,15

crazy 40:8

create 10:4

created 25:6

credit 14:3 47:17 48:7

critical 42:24

current 13:18 21:25 34:11 36:1 49:10,19 52:1,3

customer 17:6 37:22 39:18 40:15

customers 17:24 26:1, 9 29:22,23 30:1,5

cut 45:7

D

D&I 9:16 10:3 15:15 16:9 21:4,13 22:4,10,11 49:2

Dan 28:18 37:1

Daniel 34:1 36:13

Darryl 11:12

data 12:9 34:22 35:2

date 13:19 16:4 36:2

daughter 9:11

David 9:11 10:3,6 11:10,12 15:8,10 16:24 19:7 20:12

Davids 16:21

day 36:17 48:13 49:22

days 12:21,25 14:9 34:20,25 35:6,11 41:17, 19 51:22 52:15

deal 8:15,18 16:14 45:23

dealing 51:16

deals 8:8 18:6

debt 11:25 12:2 13:22 21:7,23 22:1,8,12 34:9, 12,16 36:6

debts 21:12

decided 40:23

decision 14:9 36:17

decision-making 42:24

decreased 50:7

dedication 31:24

delay 44:25

deliberate 14:20

department 49:14 52:10

Describe 19:19

designed 9:20

desire 26:8

destiny 19:8

detail 49:5

details 21:9 48:4

determined 13:15

detrimental 13:16

developer 28:18

development 26:12 28:9 37:19

diligently 49:24

direct 38:10 51:20

director's 13:12 35:23

disbursed 31:23

disclosure 14:1

discuss 37:23

discussion 43:17

50:24

discussions 30:22

dispose 38:22

distressed 26:16

distribution 26:3 44:16 46:21

diversified 24:4,10,11, 13,23,25 25:14 26:5,8, 17,20 27:5,11,21 31:15, 16 32:4,10,18,21 34:5, 10,14,17,25 35:8,12,15, 19,20,25 36:15,16 37:11,14 49:3

Diversified's 36:19

dividends 13:11

documentation 12:6, 12 34:19 48:10

documents 12:8,10 34:19,22,23 35:2,3

dollars 22:13 32:7 42:22 48:18

draw 33:1 34:2 38:17

draws 13:11 35:22

drive 28:8,11,22

driving 37:19 40:17

due 12:20,25 13:19 35:6 36:2 51:22 52:7

duration 36:14

Ε

e-mail 45:11,17,23 52:8.9

earlier 49:6

easier 46:22

economic 26:9 37:19

EDAP 47:18 49:20

EDAP/EDLOP 51:25

EDAPS 49:8

edge 42:15

EDRED 47:19

effect 22:14

efficient 27:17 41:13

effort 15:2



Torres Reporting & Associates, inc.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

LEDC MEETING efforts 31:9 Elaborate 40:4 **Electric** 25:23,24 electronically 45:3 element 40:19 elements 43:1 eligibility 26:22 eligible 24:23,25 employee 13:11 29:14 35:23 employees 26:10 encountered 44:21 end 18:21 35:7 44:21 45:4 52:20 ended 50:3 entertain 50:17 **entire** 29:16 entities 28:7 entitled 12:13 **entity** 16:6 30:2 environment 42:1 equal 18:20 equipment 32:8,25 33:2 34:3 38:7,8,16,20, 22 39:11 41:12 42:11 **equity** 32:23 **Errol** 49:25 51:15 52:8 Essentially 10:8 **estate** 11:16 event 26:25 39:14

eventually 15:23 evident 12:9 34:23 35:2 **exact** 41:23 exceed 11:2 33:14

exception 32:10

Exchange 25:25 excited 9:18 28:21 excluding 33:16 excuse 17:21 24:16 exercise 39:10 existing 11:24 21:22 34:9,15 **exists** 13:15 expansion 26:13 expenditures 47:22 experience 32:11 expertise 26:11 **expiration** 14:11 36:19 exported 41:5 extended 14:13 36:21 exterior 20:19 external 30:1 externally 46:19

extremely 39:17

extraordinarily 37:24

F

extra 20:8

39:13 40:22

facilities 39:17 fact 52:8

familiar 10:11 16:25 20:15 31:19 40:12

family-owned 9:21 10:2

favor 23:12 31:1 43:24 46:7 51:2

federal 13:6 35:18 40.25

fee 32:13,15,17 33:21

feels 48:22

fees 13:12 33:16 35:23

feet 16:1.2

Feibus 28:18 34:1 36:13 37:1,6,8,10 38:3 39:5,9,24 40:6 42:18 44:6,10

Feliciana 15:12

felt 30:2

feverishly 44:22

Fifteen 34:25

file 46:3,12,18 52:16

files 52:13 filing 34:2

fill 8:11

final 43:2

finalized 37:16 49:25

finance 33:16

financial 11:4 12:20 13:4,6,24,25 14:6,7,14, 15 24:11,12 25:3,9 31:25 35:5,16,17 36:8, 9,11,12,21,23 47:16 48:6

financials 42:9 49:21

financing 26:12 finding 45:3

finish 20:18

finished 52:15

fiscal 49:24

fit 27:23

five-year 32:20 37:21

fixed 11:9 33:21

fleet 41:1

floor 16:3

flooring 20:19

Flying 49:12,17

focus 26:15,18

fold 40:18

Fontenot 25:15

foot 16:4

foreign 41:24

form 14:1

formed 28:25

Forty-eight 12:5 34:17

forward 8:23 13:2,10 35:13,21 37:12,19,25 40:24

forwarded 12:22 13:8 35:7,20

founded 10:2

frame 33:1 34:2 42:21

frames 33:1 34:2 38:17

Francisville 9:22 10:1. 10 11:15 15:7,9,14 16:12,20,22 19:10 20:11,22

free 43:4

front 22:10

Fruit 40:15

function 39:14

fund 13:15 48:16,17,20, 21,23

funding 28:19

funds 11:5 25:11 31:23 33:17

future 11:25 12:3 18:13 19:1 21:23 22:2 34:9, 13,15 52:12

FY 47:13

G

GAAP 13:5 35:17

game 24:2

gap 13:15

gave 48:1



Torres Reporting & Associates, inc.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

LEDC MEETING general 12:10 29:19 34:24 35:3 40:9.11 Generally 12:24 35:11 generating 41:1 get all 28:24 Gildan 40:12 give 18:14,24 22:12 **glad** 29:17 42:13 44:7 **global** 39:12 42:13 goals 42:4 **good** 8:14 9:1 12:14 16:9,11 20:19 24:7 28:8,25 38:2 42:1,6,14 qoverned 25:17 great 15:1 27:16 28:22 37:18 46:24 Greater 20:21 grocery 9:21,22 10:24 15:9,10 19:20 group 24:13,14 grow 41:4 guaranteed 52:6 guaranteeing 10:8,16 guarantees 11:12 16:10 guarantors 14:16 36:24

guaranty 9:20,24 10:13 11:2,6,10 12:18 13:14 14:12,13,17,25 15:5,17, 20 16:7 18:19 26:7 27:5 28:2 31:17,18 32:7,8, 13,22 33:14,18,21,22, 24,25 34:1 36:14,20,25 38:11,14 48:20 52:2

guess 29:3 40:4 44:17 45:13,22,25 46:14,25 47:7

Gulf 24:19,24 28:2,15 31:19,21 33:14 34:7 37:1,3,4 39:14

guys 37:5 39:19 46:22 49:4

Н

half 43:2,3 hand 22:24 24:16 handed 32:19 handled 21:12 happened 38:23 Hathaway 40:16 he'll 28:19 headquartered 25:21

hear 14:21 24:3 38:21 52:12

hearing 24:17 30:13 31:1 43:20,24 50:17 51:2

held 27:25 Highland 20:17

heard 15:16

Highway 10:11 15:6, 14,21

historical 16:8

holding 15:15

hold 27:22

holdings 25:10 hours 12:5 34:17

huge 39:12,18 40:10

I

i.e. 14:9 lce 25:22

I-10 20:17

important 39:17 impoverished 33:10

include 11:16 48:8

including 12:22 35:8

income 12:23 26:18 35:8

Incorporated 15:18,20

increase 29:14

increased 50:7

index 46:17,21,23

indicating 14:2

indirect 33:12 individuals 26:19

industrial 33:4,5

industrialized 41:7

industries 40:1

industry 8:13 39:15,25 40:5

information 13:9 14:14 36:21 48:24

infrastructure 28:17

infusion 29:15

inhouse 49:1 52:24

Initiative 47:17 48:7

initiatives 47:3

institution 13:24,25 36:8,9,11,12 51:24

institutional 14:6,7

insurance 11:20,24 13:7 35:18 36:13

intention 25:7

intercompany 22:8

interest 10:18 11:8 12:17 17:10,12 28:13 33:20

interested 49:15

international 42:16

49:9

introduce 9:10

inventory 41:20,21

invest 48:23

investigate 46:20

investing 40:13

investment 44:7

investments 27:23,25

invite 41:13

invoices 11:18

involved 28:21

involvement 12:1 21:24 34:17

issued 49:18

issues 44:21

item 40:21

J

Jackson 15:12,24

January 16:5 18:24

Jarreau 11:11

Jeff 16:19 24:8 27:10 28:24

job 27:16 37:15

jobs 10:4,5 28:23 31:21,24 33:9,11,12

John 9:11 11:10

join 9:3

July 49:8 52:19

June 52:6,20

just-in-time 41:21

Κ

keeping 37:17

Key 36:12

kind 20:3 37:15

knowledge 26:11



Torres Reporting & Associates, inc.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

August 15, 2014 Index: lab..mixed

LEDC MEETING

L

lab 33:1 34:3

labor 40:19 43:1 48:13

Lacassine 37:5 41:14, 16 42:10

land 11:1 25:14 26:8 27:5

Land's 26:20

Lands 24:5,10,11,13, 23,25 26:17 27:21 31:15,16 32:10,18 49:3

Lands' 27:12

large 28:23 46:3,12

larger 40:19 44:23

largest 40:21

law 8:6

layouts 41:23

learned 44:19

leave 17:15

Leblanc 9:12,13 11:11 19:12,21,25 20:5 21:3, 14 23:19

Leblancs 10:7 15:8 16:21

LED 14:25 33:19 48:12 49:16

LEDC 8:8 11:21,25 12:5,7,8 13:2,8,10,14, 18 14:4,8,13,17 15:5 18:10,14,19 21:23 22:4, 14 26:5,17,20 27:4 32:6 33:23 34:4,10,17,19,21 35:1,13,19,22,25 36:1, 14,15,16,17,20,25 44:16 51:20 52:2

LEDC'S 12:1,18 14:9, 12 18:21,25 21:24 26:22 36:19

legal 12:7,12 34:20 38:6

legally 12:13

lend 25:5 28:6 30:1.5

lender 13:24,25 14:6,7 24:23 26:6 28:5 33:16 36:8,9,11 52:9

lender's 33:18

lenders 32:11

lending 25:10 51:24

letter 11:7 14:12 33:18 36:19

letters 12:11 34:25 35:4

liberty 37:23

lines 26:3,4

Lisa 11:11

list 11:16 21:21 52:18

listed 14:8 25:18,25 36:16

Live 10:25 11:14

lives 16:22,24

living 16:20

LLC 11:13 27:5

LLC/CLECO 24:5

loan 9:23,24 10:8,12, 14,15,17 11:2,3,6,23 12:8,11,16,17,18 13:17, 18,20 14:3,4,5,8 15:3,6 16:10, 18:11,18 21:9, 12,17,20, 24:24 26:6,22 28:2,14 31:15,16,18 32:12,21,22,25 33:3,14, 15,17 34:1,6,21,24 36:1,3,4,9,10,16 38:10, 11, 48:20,25 51:20 52:2,9,17

loan-to-value 18:17

loans 21:19 26:21 29:22,25 32:5 48:15 51:20,25 52:6,17,22

locals 42:3

locate 40:23

located 26:16 41:9

long 26:23

long-term 12:2 21:7 22:1 34:12

Loom 40:15

loss 11:21

lost 36:15

lot 20:7 41:8,9 44:20 46:5

Louisiana 11:5 25:22, 24 26:2,10,14 31:18 33:17 40:3

low 26:18

M

machine 41:3

made 13:20 14:5 21:19 24:20 36:3,4,10

mail 45:7

majority 10:6 18:11 46:7

make 8:11 28:15 29:22 38:25 39:6

makes 41:9

making 42:2,12

man 36:12

management 25:12

managing 25:9 37:4

mandated 41:8

mandates 40:25

Mannix 24:7 25:14 27:13,18 29:13,24 31:11

Mannix/chuck 25:13

Manufacturing 49:1

market 11:13 39:12 40:4,9 41:25

Marketing 16:5

markets 42:13,16 43:6

Marksville 44:6

massive 29:15 40:16

match 32:22

material 13:15 14:14 36:22 40:20

matter 52:7

maximum 11:8 33:20

Mayor 33:6

means 26:11

mechanism 46:21

meet 31:22 34:4

meeting 14:11 36:18 48:2

meets 26:22

member 46:2

members 18:2 23:13 25:14,17 27:15 29:4 31:2 43:25 44:20 45:16 46:7 51:3

memorandum 14:4

mentioned 10:1

MESSER 23:3 43:13 50:19

met 14:9 36:17

Michael 11:10

miles 26:2,3 44:6

Miller 9:3,6,7,8 14:22 16:17 18:8 20:14 22:7 25:13

million 19:2 32:7 42:22

mine 17:7 19:15

minimum 42:16

minute 24:20 44:24

misquoted 34:10

mixed 27:24



Torres Reporting & Associates, inc.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

LEDC MEETING modernization 42:11 Module 49:9 money 25:5 monitor 42:25 month 48:9 49:2,12,13, 18 50:1 52:8,25 monthly 12:15,17 13:20 36:3 months 10:21 moratorium 12:3 22:1 34:13 morning 9:1 24:7 44:19 51:16 mortgage 11:14 18:13 motion 23:8 30:18 43:12 50:17 move 23:4 27:17 30:3. 16 43:10 47:5 moved 40:2 50:20 moves 42:25 moving 10:7 Ν

named 11:21 **names** 14:2 **naming** 36:14 **nature** 14:18 nay 44:2 51:5 needed 9:25 13:2,10 22:20 28:4 35:14,22 nicely 29:2 non-traditional 32:11 North 15:24 18:13 **note** 15:20 16:7 22:10 notes 35:9 notice 22:15,17 51:19 **November** 14:10 36:17 number 21:21 28:23 numbers 11:17

0

Oak 11:1.15 **objection** 31:7 44:5 51:8 occasionally 38:22 **odds** 39:18 offer 20:20 officers 13:13 35:24 offshore 40:2

one-to-one 11:19 34:4 ongoing 46:6 online 47:4 open 15:13,22,23 19:9, 24 29:3

opening 16:5 operating 15:18 16:6 operation 13:17 **operations** 25:16,22 27:1

opened 15:11,19

opportunity 15:13 16:23 28:8

opposed 23:15 31:4 40:10 44:2 51:5

order 13:20 17:23 24:4 36:3,4 44:15 48:13

organization 25:4,8 26:21

organized 37:17 original 15:22 52:2

Originally 32:20 Outlay 47:18,19 49:7

outstanding 32:16

outline 46:23

overnight 45:7

owes 22:11

owned 13:23 25:19,20 36.7

owner 10:6 31:17 37:3

owners 13:13 16:11 35:24

ownership 27:1

Oxlean 49:1

Ρ

Pack 49:9 package 44:20 packages 44:22 **Packet** 44:16 paid 12:15,17 13:12 35:23 52:21 paper 47:5

paperwork 28:25 **Parish** 33:10

park 33:4,5

part 24:13,21,24 29:17 32:1,2

participate 25:1 26:6 39:1

participated 38:6 participating 51:23

Participation 51:19

parties 17:1 30:2

partnership 29:1

parts 10:7

past 48:9 49:2,18 51:22 52:7

payee 11:21

payees 36:15

paying 42:14,16,23 52:4

payment 27:9

payments 12:2 21:9, 18,19 22:1,2 34:12

PDF 46:17,22

pending 47:23

PENNINGTON 8:25 9:5,9,15 22:16

people 40:8 41:16 42:2, 20,22,23

percent 11:3,8 18:16 19:4 29:15 32:8,14,15, 17,23 33:15,20,22,24 43:2,3 48:22

perception 39:25

period 10:19,22 12:1, 21 21:24 28:1 34:16 35:7

permission 21:10,11

permit 26:23

personal 10:25 11:10 13:6 16:10 33:25 35:17

personally 15:16

petition 48:9 **phase** 12:16

piece 38:7,8

Pineville 25:22

place 13:21 28:25 36:3, 5 37:16

plant 41:14 42:10

Plauche 16:19

pleasure 23:2 30:14

Pod 49:9

point 52:23

policies 18:21 36:13 39:1

policy 22:13

population 29:14

portfolio 32:12 52:2



Torres Reporting & Associates, inc.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

August 15, 2014 Index: Portfolios..renewals

LEDC MEETING

Portfolios 51:20 portion 10:14,16 14:3 portions 12:2 21:25 34:12 position 11:22 34:5 41.2 positioned 40:24 possibly 16:5 46:11 52:25 posted 23:22 31:8 44:9 potential 29:13 potentially 29:16 **pounds** 41:18 power 27:24 28:16 40:18,20,22 41:3,11 43:4 prayer 34:18 precedent 39:15 prepared 12:19,24 35:5,10,16 Presentation 12:11 presented 30:18 43:12 president 16:19 25:15 27:19 press 49:14,17 pretty 28:20 52:12 previously 14:5 36:10 49:4,13 **prices** 11:18 Prime 11:9 33:21 principal 12:15,16 19:6 principals 8:23 14:16 35:11 36:23 Principles 12:25 **prior** 12:5 13:17,19,22 14:16 24:23 34:8 36:2. 6,24 privately 25:20

pro 11:22 34:4 problem 19:9 procedures 18:21 process 14:25 15:1 27:17 41:21 42:12,25 45:1 producers 41:24 producing 41:17 product 43:2 production 37:13 products 20:21 program 9:20 11:6 13:22,23 26:7 33:18 36:6,7 47:16 48:6,7,25 49:20 program's 26:22 programs 8:15 14:25 25:1 progress 46:9 project 9:18,19 18:11 28:3,17,19,20 29:16 32:1,2,13,23 33:8 38:7 40:23 46:12 49:15 projected 47:21 48:3 projects 44:23 47:25 48:2 49:11 promote 26:8 proof 24:3 property 19:11,13 27:23 protect 13:8 35:19 protection 13:21 36:4, provide 11:20,23 12:6, 8 13:4 26:12 34:18,21 35:1,15 providing 34:7 public 19:17 30:23

publicly 37:23 **pull** 49:17 purchase 11:18 33:1 purchases 11:17 put 37:15 41:23 **puts** 19:4 putting 28:16 Q quantitative 43:5 quarter 37:14 quarterly 12:21 35:6 question 15:2 17:5 19:6 20:24 22:22 29:21 50:5 **questions** 14:18 17:3 18:1,5 19:16,17 23:9 29:4,6 30:7 37:2,5 38:2 42:7 50:13 quick 44:18 quicker 46:5 R

raising 22:24 Ranson 33:7 rata 11:22 34:5 rate 10:22 11:8,9 33:20 ratio 11:19 34:3 raw 40:20 Readiness 49:20 ready 51:17 real 11:16 17:10 37:12 realign 48:22

reasons 26:7 recall 22:23 38:11,13 receipts 11:17

receive 45:11 52:8 received 13:1 35:13 52:9 receiving 44:21 46:8 recently 25:7 recipient 45:4 recommending 33:13 recommends 11:1 26:5 record 8:6

recording 12:9 34:22

35:2

reference 15:17 refinancing 14:5 36:10 refrain 17:12 region 26:16 regulated 27:24 regulations 40:25 reimbursement 27:9 reinstated 12:4 22:3

34:14 reinvestment 40:10,16 reiterate 29:12

related 40:3 relationship 16:15,18 relationships 17:24 release 49:14,18 relevance 17:7

reliable 40:18,22 41:10

remain 15:22

remaining 13:3 33:25 35:14

remember 22:10 31:23 32:1 50:6

remote 39:20 renewal 13:7 renewals 35:18



Torres Reporting & Associates, inc.

publically 25:19,20,21

43:21 51:9

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

48:5.6

LEDC MEETING reorganized 27:8 reviewing 48:12 52:13 revisions 27:9 report 13:18 36:1 47:10,12 50:1,11,18 Richard 11:11 51:12,17 52:5,20 **Rick** 33:7 represent 8:13 **rid** 38:9 representative 14:21 risk 38:19 representing 9:4,16 24:10 Roads 16:24,25 request 11:2 26:20 Robinson 33:6 31:15 role 27:20 requested 12:10 34:23 room 8:20 17:15 35:3 Rouge 20:16 requesting 9:23 18:19 19:3 31:16 roughly 16:1,2 41:18 42:20 requests 8:11 **Roy** 8:4 23:23,25 29:5,8 requirements 26:23 30:6,9,12,17,21,25 37:22 40:17 31:3,6 37:7 38:1 39:7, researching 52:16 23 42:5 43:11,15,19,23 44:1,4,14 45:9,15 47:9 reset 10:22 50:12,16,23 51:1,4,7,11 residual 39:13 rules 27:24 resolution 34:6 run 41:20 resolved 13:17 running 18:24 41:15,17 resources 26:23 47:5 rural 28:10 respond 23:13 31:2 rush 37:12 43:25 51:3

S

sales 16:3

sat 38:10

save 45:23

10:12

satisfies 19:15

savings 42:11

SBA-GUARANTEED

schedule 37:17,25

scheduled 52:3

scrutinize 8:18

Secretary 47:12

50:15,25 51:6,10
responsibilities 27:12
restrict 22:14
restricted 29:22,25
result 38:25
retain 10:5
retention 26:13
returns 13:7 35:18
review 12:6 13:1,9
34:19 35:12,21 47:25
49:11,20

response 18:3 22:25

23:10,16 29:7 30:8,11,

24 31:5 43:18,22 44:3

sector 41:25 secure 41:2 secured 34:1 securing 11:22 34:6 selling 42:2 **sells** 43:2 send 45:6 46:17 sending 45:4 senior 16:19 25:15 sense 41:9,14 separate 32:6 **serial** 11:17 serves 26:1.14 service 28:7 sewing 41:3 **share** 11:21 34:4 46:18 shareholders 21:10 sheet 12:23 20:25 35:8 **sheets** 32:19,20 **shift** 42:23 **short** 27:25 **show** 8:14 **shows** 24:2 47:15 **shut** 49:23 **side** 18:13 **sign** 8:14 16:7

sign 8:14 16:7 signed 35:1 similar 20:3,7,16 Simpson 14:19 17:4, 14,20 24:1 46:10 sir 8:3 18:10 38:19 39:4, 8 44:18 situation 30:3 skills 16:9 42:24 small 9:19 11:5 26:6, 13,22 31:17,18 47:17

smooth 14:24 15:1 software 41:22 **solido** 11:10 33:25 son-in-law 9:12 sophisticated 41:20 sort 39:19 40:8 **sound** 24:3 26:12,21 **speak** 33:6 specialized 38:9 39:11 specializes 39:22 **specific** 38:7,16 specifically 40:23 spinning 24:19,24 28:3,15 31:19,21 33:1, 14 37:2,3,4 38:17 40:10,14 42:21 **split** 18:22

square 16:1,2,4

SSBCI 11:5 33:17 52:5

St 9:22 10:1,10 11:15
15:7,9,13 16:12,20,22
19:10 20:11,21

stably-priced 41:10

staff 11:1 12:7 26:5,20 33:13 34:20 49:24 stained 20:18 standing 12:15 started 21:7 startup 13:16

state 8:5 12:14 13:21, 23 25:5 26:10 27:3 36:5,7 40:5 47:17 48:5, 6

stated 14:3 49:6 statement 12:23 35:9 statements 12:20,24 13:1,5,6 14:1 35:5,10, 12,16,17



Torres Reporting & Associates, inc.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

August 15, 2014 Index: States..weeks

LEDC MEETING **States** 40:11 statistical 43:5 **status** 13:19 36:1 52:5 stay 19:24 37:25 **stepped** 37:12,25 stepping 37:18 51:15 **Steve** 51:13 Steve's 50:10 Stock 25:25 stockholder 11:24,25 21:22,23 22:4 34:9,16 35:24

stockholders 12:3 13:13 14:2 21:18 22:1,2 34:12,13,15

stop 21:10

stopped 21:19

store 9:21,22,25 10:5, 24 15:6,9,11,13,15,18, 19,21,22,23,25 16:2,6 18:23 19:1,10,20 20:8, 10,15,16

stores 15:16 21:1

streamline 42:12

Street 15:7,12,24

strong 16:8,10 26:8 39:13

stronger 26:9

structure 12:12

structures 18:23

stucco 20:18

stuff 20:8

subject 11:6 33:18

submit 8:8

submitted 14:4.14 26:21 33:23 34:8 36:22 49:23

subordination 11:23, 24 21:22 34:8,15

subsequent 13:19 14:10 36:2.18

subsidiaries 27:20,22

substantially 27:2

successor 27:7

suggestion 46:11

summary 47:14

supermarket 20:6,17

supply 39:18 41:8

support 24:13 28:2,17 33.8

Susan 22:8 27:14,16, 18,21 28:3,24 48:1

systems 49:23

Т

tab 46:22,23

taking 39:16

talk 27:11 28:3,19

talking 28:18 46:6

target 16:4

tax 13:6 27:19 35:18

team 15:2 25:12

term 10:17.19 12:17 13:14 32:20.25 33:15

terminate 27:4

terminated 27:3

terminates 12:18

terms 11:7 12:10 33:19 34:24 35:4

territory 28:7

testing 46:1

textiles 40:4,11

THAM 20:23 21:5,16 22:18 23:5 24:6 30:19 42:8 43:7 44:12 45:21

thing 17:25 24:3

things 37:16 45:5 47:4

third-party 18:16 19:2

Thomas 25:13

thought 8:9,12 28:7,11

40:8

thousand 22:13

three-year 32:19,22

Tiger 49:12,17

time 27:15 28:1 33:23 35:25 38:21 42:4 52:23

tip 41:9

today 19:3 49:5,23

total 15:3 16:2,3,4 18:10,23 47:20 50:6

52:21,25 touch 52:14

trade 41:24

traded 25:20,21

traditionally 8:6

trained 42:25

tranche 48:8.10.14

transfers 27:1

transmission 26:3

Treasurer 27:19

Treasurer's 47:10,12 50:18

treasury 48:10

tremendous 39:15

triple-a 37:22

true 21:18

turn 8:20 27:10

type 40:2 49:16

types 20:21 43:6

typically 28:6 30:1,5

U

U.S. 40:14,21 41:3

UCC-1 34:2

ultimately 41:2,3

un-active 51:21

underserved 28:11

underwriting 52:10

United 40:11

update 48:1

updated 32:20

USDA 41:22

Utility 25:16

utilizing 11:5 33:16

V

valid 11:16

variable 11:9 33:21

VC 48:20,21,22,23

vendor 17:6

venture 48:16,18

vice 8:20 16:19 25:15 27:19

Villa 46:16 47:2,10,11

visiting 48:12

50:8,14

voting 17:12

W

wage 42:14,17

warehouse 38:10 39:19

website 49:16

week 41:17,18 48:12

weeks 31:20



Torres Reporting & Associates, inc.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

August 15, 2014 Index: well-paying..Zagis

LEDC MEETING

well-paying 28:23

Western 10:11

Ζ

widely 41:6

Zagis 31:20,22 37:4,15

William 25:15

Williamson 25:13

withdrawal 14:17

36:24

withdrawn 14:12 36:20

Wonderful 43:8

wondering 22:5

words 20:7

work 43:5 44:22 45:16

46:8 52:11

worked 14:25 45:5

working 28:20,24 37:21 42:20,23 49:21,

24 51:23

works 45:19

world 41:7

worth 28:16 41:19

written 12:4 14:1 22:3, 14,15,17 34:14

Υ

y'all 20:15 41:13 42:14

yarn 41:18

year 10:20 12:19 21:8 35:5 41:4,17 47:3,15 50:1,3,6 51:18

yearend 35:12 48:3

years 8:7 10:20,22 12:18 13:3 15:10 21:7 35:14 38:6,10 40:1,14

Yesterday 49:22

York 11:9 25:25 33:21

you-all 49:8



Torres Reporting & Associates, inc.

COURT REPORTING & LITIGATION SERVICES
www.torresreporting.com
1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX